



PERFORMANCE



INTEGRITY



PRIDE



On behalf of the New York National Guard and the Division of Military and Naval Affairs, it is a privilege to submit the 2014 Annual Report.

The men and women of the New York National Guard continued to answer the call of our nation, as they have done for over a decade.

More than 1,700 service members were mobilized to meet our national security objectives during 2014.

We also supported New York State by providing security during the holidays and mobilized forces for January's polar vortex and November's lake effect snows.

New York National Guard members serve tirelessly to meet the needs of our citizens, even in the face of defense budget uncertainty.

This report highlights the many achievements of your New York Guardsmen for the past year. It also provides important information about initiatives like increasing capability and capacity at Camp Smith and repairing or replacing old, inefficient, costly to maintain facilities, such as the renovation of the Harlem Armory. Additionally, this report provides updates on many of the programs making our communities stronger.

This report contains a summary of both state and federal appropriated funding expenditures along with information regarding the agency's financial stewardship.



Maj. Gen. Patrick Murphy

Our commitment to New York National Guard heritage -- to serve and protect our citizens -- is a proud one, dating back more than 352 years. Our forefathers envisioned a community-based force serving both the state and nation.

Today, we bring this vision to existence as an efficient, effective, and continuously improving operational force which continues to make New York stronger.

We remain, as we are "always ready...always there."

Table of Contents

<u>Maj. Gen. Patrick Murphy Overview</u>	<u>2</u>
<u>Division of Military and Naval Affairs Overview</u>	<u>4</u>
<u>Strengthening New York's Work Force</u>	<u>5</u>
<u>Support to New York State</u>	<u>6</u>
<u>Citizen Preparedness Corps Training Program</u>	<u>7</u>
<u>Counterdrug Program</u>	<u>8</u>
<u>Civil Support</u>	<u>9</u>
<u>Camp Smith Range Use</u>	<u>11</u>
<u>New York Army National Guard</u>	<u>12</u>
<u>Operations and Training</u>	<u>13</u>
<u>Aviation</u>	<u>14</u>
<u>Facilities</u>	<u>15</u>
<u>New York Air National Guard</u>	<u>16</u>
<u>New York Naval Militia</u>	<u>19</u>
<u>New York Guard</u>	<u>20</u>
<u>Economic Impact</u>	<u>21</u>

For more information please contact the Division of Military and Naval Affairs Special Assistant to The Adjutant General at (518) 786-6125



The Annual Report is published each year under the provisions of New York Statute 250, "Military Affairs," and is intended to provide the public with information on the programs and financial activities of the Division of Military and Naval Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge.

Financial data reflects 2014 Federal and State Fiscal Years.

The Annual Report is produced by the New York National Guard Public Affairs Office, Information Management (J6) Office, and Plans and Policy Directorate (J5). Publication date: March 2015.

The Division of Military and Naval Affairs and the New York National Guard can be found online at: <http://dmna.ny.gov>



New York State Division of Military and Naval Affairs

The New York Army and Air National Guard--with 15,800 Soldiers and Airmen--and the Division of Military and Naval Affairs--with 360 state employees--had an economic impact of over \$1 billion across New York in 2014, based on standard economic impact multipliers.

Funds spent on salaries, facilities, training, education and maintenance totaled \$706.4 million during fiscal year 2014. The bulk of these funds--\$697.6 million--came from the federal government.

New York State spent about \$30 million on civilian employee salaries, and contracts for armory maintenance and supplies. Each state dollar spent on sustaining the New York National Guard infrastructure was matched by \$22.84 in federal funds provided to New York.

In 2014 the major spending categories for the New York National Guard were:

- \$221 million in Traditional Guard (Drill Pay) Salaries
- \$285 million in Salaries to Full-Time Employees
- \$56.9 million in Construction Expenditures
- \$6.5 million in Education Assistance/ Tuition Payments
- \$137 million for Local Service/Supply Contracts

New York Army National Guard armories and readiness centers, and New York Air National Guard Bases bring federal money into their home communities and the surrounding areas.

For more detailed information on the New York National Guard's fiscal

impact see page 19.

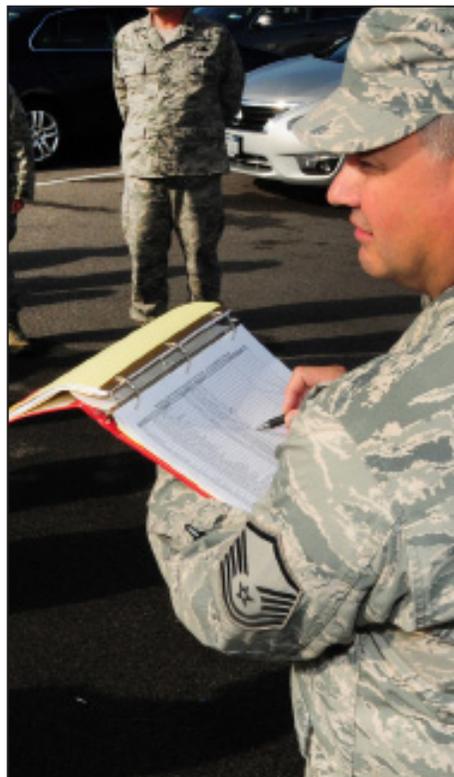
The New York National Guard and Division of Military and Naval Affairs work to ensure all funds are accounted for and used responsibly.

The United States Property and Fiscal Office ensures federal funds and equipment are accounted for through routine audits and inspections. The Joint Force Headquarters Logistics Directorate regularly inspects New York Army National Guard supply and logistics operations across the state to ensure equipment is on hand and vehicles are properly maintained.

The Division of Military and Naval Affairs Budget and Finance Office ensures state monies spent in the normal course of business, or during state active duty response missions are accounted for and spent appropriately.



PERFORMANCE



INTEGRITY



PRIDE

Strengthening New York's Work Force



In partnership with the U.S. Chamber of Commerce Foundation's Hiring Our Heroes Veterans' Job Fairs, our Job Zone team was able to host five Job Fairs at New York Army National Guard armories across the state and organized an additional job fair at Empire State College in Saratoga Springs. Over 430 employers and 1,109 Veteran job seekers took advantage of the six fairs.

For 2015, the Job Zone has already scheduled four fairs in Albany, Buffalo, Farmingdale and New York City

In support of the President's Veterans Opportunity to Work Act (VOW), the New York National Guard Employment Initiative Program orchestrated six Transition Assistance Program – Department of Labor Employment Workshops (TAP-DOLEW) for those demobiliz-

ing Soldiers returning and seeking employment. A total of 144 returning Soldiers attended and completed the workshops. As of October 2014, all Soldiers requiring the VOW TAP-DOLEW will now complete this requirement at their respective demobilization site when returning from deployment, removing this task from the State.

The cornerstone of the Job Zone program is the website located on the Division of Military and Naval Affairs website.

In order to keep the site current, individual jobs are added and removed daily. Most job postings are listed for 30 days or less. In 2014, 2,366 individual jobs were placed on the website. In addition, some 72 job fairs across the state were also advertised on the site. The Job Zone team continues to maintain 118 military unit contacts

in all our Army and Air units who receive a weekly update to inform them of new opportunities added to the Job Zone. In addition, the weekly update is also distributed to 48 Family Program professionals across the state.

In 2014, the "Civilian Employment" section on the Job Zone website added 10 private company career hyperlinks to the site, bringing our current total to over 40. The Job Zone team also added additional hyperlinks to the "Employment Mentoring and Training Website" section.

The Job Zone team provides free applications for the iPhone and Android operating systems, allowing a larger audience.

Since the creation of the Job Zone in December 2011, the site has received more than 344,000 "hits", an average of 383 per day.

Support to New York State in 2014

Operation Lake Effect

A total of 959 New York National Guard Soldiers and Airmen, New York Naval Militia and New York Guard members, were placed on State Active Duty in November in response to the massive lake effect snowstorm in Erie County.

Elements of Buffalo's 152nd Engineer Company, the 827th Engineer Company from Walton and the 107th Airlift Wing at Niagara Falls Air Reserve Station, comprised the initial response force under the direction of the 153rd Troop Command headquarters which was activated as Joint Task Force 5 at the Connecticut Street Armory in Buffalo on Nov. 18.

Eventually, New York Army National Guard forces from the 1156th Engineer Company from Kingston, the 642nd Aviation Support Battalion in Rochester, the 2nd Squadron, 101st Cavalry which has elements in Buffalo, Jamestown and Niagara Falls, the 105th Military Police Company in Buffalo, and the 42nd Infantry Division were also activated for the mission. A total of 737 Army National Guard Soldiers responded.

Air National Guard elements from the 174th Attack Wing at Hancock Field Air National Guard Base in Syracuse, and the 109th Airlift Wing at Stratton Air National Guard Base in Scotia were also called in to assist. There were 173 Airmen involved in the response.

More than 170 pieces of rolling stock were deployed to include two large Air Guard runway clearance snow blowers from the 174th Attack Wing, 17 Bobcats, 2 D-8 bulldozers, 13 front end loaders, 34 dump trucks, and 50 Humvees.

Guardsmen conducted 108 missions between the initial activation and Nov. 24—the day before Thanksgiving—when all but a few Soldiers and Airmen returned to home station.

Our response included:

- Delivering 200 meals in Lackawanna to homebound residents.
- Emergency Service Augmentation and Support included assistance to the Buffalo Fire Department Engine 25 with patient transportation and dialysis

patients' transport in Hamburg.

- Assisting state and local authorities with the control of vehicle traffic in Buffalo and West Seneca.
- Establishing 5 Traffic Control Points at various locations in Buffalo to keep residents off of the New York State Thruway.
- Assisting New York State Police in Boston and Clarence.
- Providing law enforcement support to the Buffalo, Hamburg, Lackawanna, and Orchard Park Police Departments.
- Clearing key highways using Air National Guard runway clearance assets.
- Clearing snow from several nursing home roofs.
- Clearing many streets in Buffalo.

Thirty-two members of the New York Naval Militia responded and 17 members of the New York Guard were on duty.

Joint Task Force Empire Shield

During 2014, JTF – Empire Shield conducted 5,093 missions.

Of these, 4,519 were homeland and transportation security missions conducted in conjunction with the Port Authority Police Department, Metropolitan Transit Authority Police Department and the Amtrak Police.

The New York Naval Militia detachment assigned to the Task Force in support of the United States Coast Guard and other agencies conducted 390 missions.

An additional 95 missions were facility security missions at United States Army Garrison Fort Hamilton to assist the Department of the Army and Department of Defense.

Members of the Task Force participated in 71 "Super Surges" during the year. These surges are missions which involve the New York Police Department, the Port Authority Police



Department, Metropolitan Transportation Authority Police, New Jersey Transit Police, Amtrak Police and the Department of Homeland Security working together to flood a potential target with alert eyes.

Between November and December 2014, two escort missions were undertaken for those who were designated potential Ebola Virus Disease victims at the request of the New York State Department of Health.

At the direction of Governor Andrew M. Cuomo, Joint Task Force Empire Shield increased its strength in October in order to respond to credible threats against New York Metropolitan area infrastructure. On average, 35 members of the Joint Task Force are Air National Guard members, although these numbers fluctuate.

Civil Support Teams

New York's two 22-member Weapons of Mass Destruction Civil Support Teams (CST), located in Scotia and New York City are trained to deploy rapidly, assist local first responders in identifying potential radiological, chemical, or biological agents, provide technical advice, and assist as requested.

Unless federalized, the 2nd and 24th CSTs remain New York National Guard assets responding to the governor.

During 2014, the 2nd CST executed one response mission in support of the 109th Airlift Wing at Stratton Air National Guard Base.

Combined, the 2nd and 24th CSTs executed 81 stand-by missions and 5 assist missions in conjunction with

our state and local partners. Some of the stand-by missions included the National Association of Stock Car Racing event at Watkins Glen, the United Nations General Assembly, the Travers Thoroughbred Race, and the September 11th Remembrance Ceremony.

Included in the 81 stand-by missions, was 24th CST support to the New York Police Department and other law enforcement agencies during thirty Secure the City maritime radiation interdiction missions in New York Harbor; enhancing their maritime capabilities, and 8 Department of Homeland Security multiple agency Visible Intermodal Prevention and Response operations.

Additionally, 32 training events were completed, and 13 exercise events were supported.

Citizen Preparedness Corps Training Program

In 2014, New York National Guard troops working in the Citizen Preparedness Corps Training Program held 215 events across the state, and taught 28,680 citizens basic skills in emergency and disaster preparedness.

Governor Andrew M. Cuomo launched the program in February 2014. Roughly 30 New York National Guard Soldiers and Airmen have been involved in the program full-time, and several more have supported events on a part-time basis – including a 10-location push on Sept. 27, at venues in the Long Island, North Country, southern tier, Finger Lakes, and Western New York areas.

The program, designed by the New York State Division of Homeland Security and Emergency Services, equips citizens with knowledge and tools to prepare for disasters, respond accordingly, and recover as quickly as possible to pre-disaster conditions. It covers a broad range of preparedness topics, like developing a family emergency plan, registering for NY-Alert, the free statewide emergency alert system, and maintaining a 7 to 10-day supply of food and water.

Across the state, New Yorkers have responded to the Citizen Preparedness Corps Training Program with enthusiasm, applause and questions, along with their own preparedness advice and experiences.

Andrew M. Cuomo
Governor



Counter Drug Program



The New York National Guard Counterdrug Task Force assists federal, state and local law enforcement agencies by providing Soldiers and Airmen with unique military skills as well as aviation, training and facility support.

During 2014, the Task Force provided investigative case and analysis support, counter threat finance, illicit narcotics detection, imagery/map and reconnaissance support to law enforcement agencies around the state.

The Task Force assigned 41 Soldiers and Airmen to federal, state and local law enforcement agencies within market areas and smuggling/trafficking areas recognized by the National Drug Intelligence Center.

Their efforts supported investigative cases focused on international financial crimes and international drug trafficking and smuggling organizations. Their efforts denied drug cartels nearly \$300 million in cocaine and methamphetamine distribution.

In June 2014, the Task Force was instrumental in one of the largest gang take-downs in New York City history. The operation resulted in the arrest of 40 gang members and gathered evidence to secure indictment on another 40 gang members.

Our counterdrug aviation assets saw an increase in usage of the UH-72 Light Utility helicopter and the RC-26 reconnaissance plane.

During 2014, the UH-72 proved its immense utility and capability by flying a total of 130.3 hours performing marijuana eradication missions. This was a 318 percent increase over 2013 flight hours. This support led to the eradication of 2,148 Marijuana plants for a 35% increase over fiscal 2013.

The RC-26 flew 252.3 hours for a 51% increase over FY13. This resulted in numerous seizures along with 29.5 hours of video and 177 still images taken. This aircraft was taken out of the inventory because of age.

The New York National Guard Counterdrug Task Force also contributed to community outreach and development by its partnership with the New York State Office of Alcohol and Substance Abuse Services. Soldiers and Airmen assisted local community-based anti-drug groups with planning and organizational assistance to help those groups become more effective and better organized. In addition, task force members worked with these groups to translate documents from French, Chinese, Portuguese, Spanish and Russian languages into English.

In February 2014, the New York National Guard Counterdrug Task Force Civil Operations team was awarded the 2013 Community Anti Drug Coalition of America Program of the Year in recognition of their efforts.

Camp Smith Range Use



Total Range Days Utilized		Personnel Trained on Ranges		Personnel using Training Areas	
Army National Guard	117	Army National Guard	5,393	Army National Guard	6,765
Air National Guard	4	Air National Guard	96	Air National Guard	264
U.S. Army Reserve	15	U.S. Army Reserve	900	U.S. Army Reserve	167
U.S. Army	24	U.S. Army	320	U.S. Army	3,327
DoD Other	37	DoD Other	2,078	DoD Other	0
Non-DoD	326	Non DoD	4,232	Non-DoD	98
Total: 523		Total: 13,019		Total: 10,621	



New York Army National Guard



The New York Army National Guard (NYARNG) deployed and redeployed 1,024 Soldiers in support of operations in Afghanistan, the Horn of Africa and Kuwait in 2014.

The deployment of the 42nd Combat Aviation Brigade, the 642nd Aviation Support Battalion, and elements of Co. A, 3rd Battalion 142nd Aviation to Kuwait in 2013 -- totaling about 450 Soldiers -- was the last large deployment scheduled for New York Army National Guard forces. While deployed, those Soldiers provided aviation support for Army Central Command elements in Kuwait and also trained with Jordanian and Saudi forces, as well as the Royal Navy, U.S. Coast Guard and United States Navy.

The 42nd Combat Aviation Brigade headquarters was responsible for National Guard aviation units from other states, as well as attack helicopter battalions from the active Army. Soldiers from the 42nd Combat Aviation Brigade provided support to the U.S. Embassy in Iraq during mid-2014 when concern flared about Islamic State incursions in northern Iraq.

The 133rd Quartermaster Company (129 Soldiers), 1569th Transportation Company (113 Soldiers), 4th Finance Detachment (22 Soldiers), and 53rd Digital Liaison Detachment (5 Soldiers) were also deployed in Afghanistan in 2014. The 37th Finance Detachment (25 Soldiers) deployed to Kuwait to support forces there.

Soldiers of Operational Support Aviation Detachment 20 (8 Soldiers) were deployed to Djibouti in the Horn of Africa during 2014 providing C-12

aviation support to AFRICOM operations.

Meanwhile the 102nd Military Police Battalion sent 55 Soldiers to Guantanamo Bay in July 2014 and the 42nd Infantry Division prepared to send a 60 Soldier cell to Guantanamo Bay in 2015.

New York Army National Guard General Officer commands -- the 42nd Infantry Division and the 53rd Troop Command -- focused on weekend and annual training during 2014.

Seven hundred Soldiers from the 42nd Infantry Division conducted a Warfighter exercise at Fort Leavenworth Kansas in May in which the Soldiers exercised their ability to command nine brigades. Two brigade headquarters conducted their own mission command exercise as part of the training.

The 27th Infantry Brigade Combat Team conducted a Homeland Response Force validation exercise in November 2014 and began preparations for a rotation at the Joint Readiness Training Center in Fort Polk, Louisiana in 2016. Brigade Soldiers also conducted a number of new equipment training events as new communications equipment was introduced during 2014.

The 369th Sustainment Brigade an element of the 53rd Troop Command, participated in Central Accord 14 in the Republic of Cameroon in March 2014, providing logistics support for the multi-national exercise.

The 53rd Troop Command also sent the 1108th Ordnance Company (Explosive Ordnance Disposal) to operate

with the Canadian Army in Goosebay, Ontario in June, 2014. The Soldiers helped clear unexploded ordnance from a 205 square mile former training area.

The 1156th Engineer Company conducted training at the Joint Multi-national Readiness Center in Hohenfels, Germany; while the 138th Public Affairs Detachment deployed a team of Journalists to Japan in support of the annual Orient Shield exercise in October and November.

Between 2003 and 2013 New York Army National Guard training has been focused on preparing units for deployment to Iraq and Afghanistan. The end of operations in Iraq and the drawdown in Afghanistan has reduced the demand for New York Army National Guard forces in those theaters. Focus has now shifted to training in doctrinal areas.

Thirty New York Army National Guard units conducted annual training at Fort Drum during June, July and August 2014. The recent completion of the Operation and Readiness Training Complex at Fort Drum, which can provide sleeping quarters for 700 Soldiers and includes a dining facility, maintenance bay, motor pool and administrative space, makes Fort Drum an attractive Annual Training location.

The Army National Guard committed \$10.5 million in funds during fiscal year 2014 to resource military occupational specialty training for 295 Soldiers, as well as non-commissioned officer training and individual Soldier development.

The New York Army National Guard conducted training for readiness and training sergeants, and ammunition management specialists during 2014. A total of \$2.7 million was spent fielding new equipment and training Soldiers on the new gear. One of the major new equipment fielding initiatives was an upgrade to the Warfighter Information Network Tactical system operated by the 101st Expeditionary Signal Battalion.

The NYARNG is authorized 10,073 Soldiers and is currently assigned approximately 10,500 members.

The NYARNG is comprised of two

Con't on next pg.

General Officer Commands; the 42nd Infantry Division, commanded in 2014 by Maj. Gen. Harry Miller, and the 53rd Troop Command, led in 2014 by Brig. Gen. Michael Swezey.

The 42nd Infantry Division within New York is comprised of battalion and brigade combat elements while the 53rd Troop Command is mainly comprised of company and battalion sized combat support and combat service support elements.

The Joint Force Headquarters is responsible for all remaining elements.

The Colonel level commands of the 42nd Infantry Division are the 27th Infantry Brigade Combat Team (IBCT) and the 42nd Combat Aviation Brigade (CAB).

The 27th IBCT commands the 1st Battalion 69th Infantry, 2nd Battalion 108th Infantry, 2nd Squadron 101st Cavalry, 1st Battalion 258th Field Artillery, 427th Brigade Support Battalion and the 27th Brigade Special Troop Battalion.

The 42nd CAB is comprised of the 3rd Battalion 142nd Aviation, an assault helicopter battalion, operating the UH-60 Blackhawk and the 642nd Aviation Support Battalion. The 42nd CAB also exercises administrative and support responsibility in a non-deployed status over Company F, 1st Battalion 169th General Support Aviation Battalion, an air ambulance unit; and Company B 1st Battalion 126th Aviation, a CH-47F heavy lift helicopter unit.

The Colonel level commands of the 53rd Troop Command are the 369th Sustainment Brigade and the 153rd Troop Command. The 369th Sustainment Brigade oversees transportation and support company sized units and includes the 104th Military Police and the 101st Signal Battalions. The 153rd Troop Command includes the 102nd Military Police, 501st Explosive Ordnance Disposal and the 204th Engineer Battalions.

Other elements of the New York Army National Guard -- the 106th Regional Training Institute, the Recruiting and Retention Battalion, the NYARNG Medical Command, and the Camp Smith Training Site Garrison, are part of the Joint Force Headquarters.

Operations and Training

The Division of Military and Naval Affairs Operations and Training Directorate (MNOT) allocates federal dollars for New York Army National Guard unit and individual training.

During federal fiscal year 2014 MNOT managed a budget of \$86 million which supported unit Inactive Duty Training and Annual Training for units, as well as professional military training for officers and non-commissioned officers (NCO) and Duty Military Occupational Specialty training for Soldiers.

MNOT also managed mobilization and demobilization of New York Army National Guard elements, Overseas Duty Training, military airlift coordination, commercial bus requests, force integration and readiness, security programs, training ammunition allocation, new equipment fielding and new equipment training and the Army National Guard unit status reporting process.

During 2014, MNOT supported the mobilization and demobilization of 1,024 Soldiers, assigned to 15 different units.

During federal fiscal year 2014 MNOT executed \$10.5 million in Army

school training funds which supported military occupational training, NCO education, and officer education programs. MNOT also coordinated the placement of 295 Soldiers in Active Army and Army Reserve training schools.



The Duty Military Occupational Specialty training status for the 10,500 members of the New York Army National Guard, a key readiness indicator, was at 94.14 at the end of federal fiscal year 2014, an increase of one percent from the previous period.

Under its mandate to ensure security at New York Army National

Guard installations, MNOT's security specialist conducted 50 security compliance inspections, and 25 assistance visits and workshops in 2014.

MNOT conducted a number of training courses throughout the year which included preparing the Army

Commanders Unit Status Report, the Digital Training Management System, and classes designed to help unit readiness NCOs discharge their job more efficiently. The Training and Readiness NCO refresher course was conducted in three locations during the year and 40 Soldiers were trained.

Another 40 Soldiers were trained on the system used to forecast training ammunition needs and monitor ammunition expenditure.

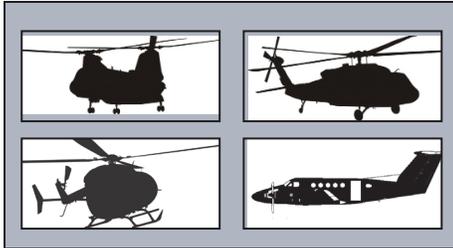
MNOT also conducted the annual Adjutant

General's shooting match at Camp Smith Training Site May 30 - June 1. The shooting exercise, held for the 35th time, provides an opportunity for the New York National Guard's best marksmen to test their skills. Eighty-one Army and Air Guard members took part in 2014.

Aviation

The New York Army National Guard operates a fleet of 28 helicopters and one C-12 six-passenger plane.

These aircraft are available to support both federal missions and state emergencies if required.



Helicopters operated by the New York Army National Guard are:

- 21 UH-60 Blackhawk helicopters (six of which can be configured for hoist operations);
- Five CH-47 Chinook medium lift helicopters;
- Two UH-72 Light Utility helicopters.

During 2014 New York Army National Guard aviation units were deployed to Kuwait, Djibouti and Arizona.

The 42nd Combat Aviation Brigade, 642nd Aviation Support Battalion and Company A, 3rd Battalion 142nd Aviation were deployed to Kuwait in support of Central Command operations in the Persian Gulf. The 42nd Combat Aviation Brigade provided mission command for both Army and Army National Guard aviation units based in Kuwait.

The 420 New York Army National Guard aviation Soldiers trained with their counterparts in Saudi Arabia and Kuwait, flew missions in support of U.S. forces in Iraq. New York avia-

tors also trained with the U.S. Navy, U.S. Coast Guard and British Royal Navy, practicing landing aboard ship and working on air/sea rescue skills.

Eight members of the New York National Guard's C-12 unit, Detachment 20 of the Operational Support Airlift Agency, were deployed to Camp Lemonier, Djibouti in 2014 in support of Joint Task Force-Horn of Africa. The New York aviators flew people and cargo throughout Africa in support of missions.

Members of the 27th Infantry Brigade's unmanned aerial vehicle platoon participated in the United States display at the bi-annual South African Aviation Exposition in 2014 by displaying one of their RQ-7 Shadow reconnaissance aircraft.

Here at home, New York Army National Guard helicopter crews trained in fire fighting operations in conjunction with the New York State Police to be prepared for forest fire and brush fire season. Army National Guard aviators also conducted training in conjunction with the New York Naval Militia.

The New York Army National Guard deployed one of its UH-72 Light Utility helicopters, which are specially configured for domestic operations to Arizona in support of Border Protec-



tion operations along the Southwest Border for much of 2014. Three person crews rotated through the mission throughout the year.

Here in New York, the other UH-72 was used in support of law enforcement counter drug operations.

During fiscal year 2014 New York Army National Guard aviators flew 3,272 hours safely. Fuel costs for fiscal year 2014 were \$1,711,278.

New York helicopters received a number of upgrades during the year.

Company B, 3rd Battalion 126th Aviation in Rochester replaced six older CH-47D model helicopters with new, more reliable, higher-tech CH-47F model Chinook helicopters. The state-of-the-art aircraft can fly longer before maintenance is required and has an all digital "glass cockpit."

The UH-60 fleet received the following upgrades in 2014:

- An electronic data manager system incorporating a real-time "moving map" with digital flight data;
- Installation of the AN/AVR-2 Laser Detection Set which identifies when an aircraft is being "lased" by an enemy weapons system;
- Installation of the AN/APX-123 Transponder which is the latest model Identification Friend or Foe (IFF) electronics device;

New York Army National Guard aviators also began training on a new simulator, the Non-Rated Crew Member Module. The simulator allows non-flying members of the UH-60 helicopter crew to refine their gunnery, hoist and sling-load operating skills in a non-flying environment.



Facilities



In 2014 the Division of Military and Naval Affairs began work on the \$48 million renovation of the historic 5th Avenue Armory in Harlem, home to the 369th Sustainment Brigade.

The tenant units moved their equipment and operations to Camp Smith Training Site and other locations and the contractors -- with Jacobs Engineering Group providing oversight -- began preparing the 82-year old building for the two to three years of work to get it ready for use through the next 80 years.

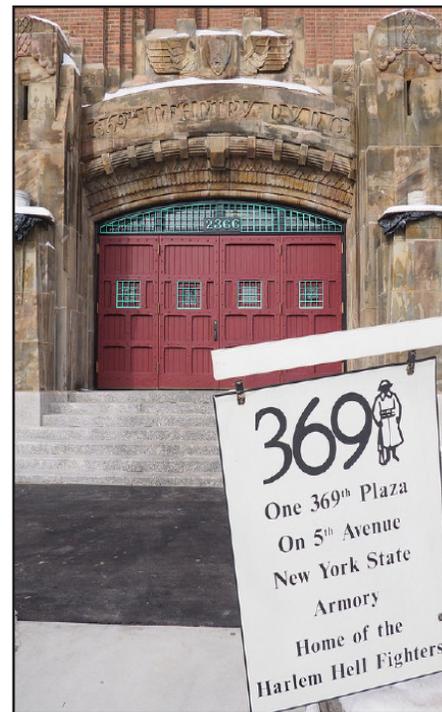
Meanwhile, design work moved forward on two major projects slated for the Camp Smith Training Site, a \$24 million project for a new Combined Support Maintenance Shop and a \$6.7 million project to construct an access control building at the Camp Smith entrance. Work on the new maintenance facility is set to begin in 2015. Design work on the entrance building should be complete in 2015.

Facilities Projects undertaken during 2014 included:

- \$ 3.017 million to upgrade the flight line at the Ronkonkoma Flight Facility
- \$ 1.09 million to replace roofing at the Utica Armory
- \$ 1.17 million lock room rehabilitation in the Utica Armory
- \$ 829,800 parking lot project at the Binghamton Armory
- \$ 1.13 million gymnasium and roof project at the Peekskill Armory
- \$ 1.6 million façade stabilization project at the 5th Avenue Armory
- \$ 69,100 project to replace the Saranac Lake Armory fire alarm system
- \$ 481,690 to replace the roof at the Whitestone Armory
- \$ 463,200 to upgrade the Utica Armory boiler room
- \$ 857,047 for a bathroom rehab project at Building 508 at Camp Smith
- \$ 229,397 to rehabilitate the stairway at Masten Avenue Armory in Buffalo
- \$ 561,000 to rehab and repair the roof at the Syracuse Armory
- \$ 1.01 million to restore the façade at the Lexington Avenue Armory
- \$ 440,000 to repair the main entrance doors at the Jamaica Armory

Pending projects include:

- \$ 3.63 million to replace windows at the Jamaica Armory
- \$ 2.15 million for work at the Glenmore Road Armory
- \$ 2.21 million to repair masonry at the Binghamton Armory
- \$ 728,000 to upgrade ranges at Camp Smith Training Site



During 2014 the former New York State Armory in Patchogue was transferred to the Town of Patchogue Fire Department. The Office of General Services is still seeking a buyer for the former armory in Batavia.

New York Air National Guard



Airmen of the New York Air National Guard were critical to the support of federal and state missions in 2014, providing some 1,350 Airmen for a variety of support to overseas contingency missions or global deployments while continuing to validate their mission readiness.

The spectrum of missions and training activity is as diverse as the organizations making up the New York Air National Guard and its 6,000 members.

The New York Air National Guard comprises five flying wings and the 224th Air Defense Group. With a small headquarters staff at the New York National Guard Joint Force

Headquarters, there are nearly 6,000 members of the New York Air National Guard.

The 105th Airlift Wing, based at Stewart Air National Guard Base in Newburgh, operates the C-17 Globemaster III heavy lift aircraft. It routinely provides strategic airlift for global Air Force missions in support of every combatant command.

The 106th Rescue Wing, based at Gabreski Air National Guard Base in Westhampton Beach, flies special operations HH-60P Pave Hawk helicopters for rescue missions and HC-130 aircraft to support aerial refueling and other special tasks supporting combat search and rescue operations. The

wing's 102nd Rescue Squadron, part of the Wing's 106th Operations Group, is a descendant organization of the 102nd Aero Squadron, established in August 1917 during World War I.

The 107th Airlift Wing, based at Niagara Falls Air Reserve Station in Niagara Falls, recently began reorganization to end its association with the Air Force Reserve's 914th Airlift Wing and the seven-year-long airlift mission of flying C-130s. The mission change for the wing has meant requalification of aircrews and a reduction of support personnel from 830 to 624 as the unit converts to the new mission flying the MQ-9 remotely piloted aircraft.

The 109th Airlift Wing, based at Stratton Air National Guard Base in Scotia, continues to fly the only LC-130 ski-equipped aircraft in the U.S. Air Force inventory. Supporting missions of the National Science Foundation, the wing deploys personnel to Greenland and Antarctica. 2014 marked the 27th season of flight operations at the South Pole for U.S. Antarctic research efforts.

The 174th Attack Wing, based at Hancock Field Air National Guard Base in Syracuse, flies the MQ-9 Reaper Remotely Piloted Aircraft. First formed in 1947, the wing was the first Air National Guard flying unit in New York State. In addition to sup-





porting ongoing missions overseas, the wing also trains all MQ-9 maintenance technicians for the Air Force, Air National Guard, Air Force Reserves, as well as training some personnel from allied nations. The wing conducts qualification training for MQ-9 pilots and sensor operators at Hancock Field, launching and recovering their aircraft from Wheeler-Sack Army Airfield at Fort Drum.

The 224th Air Defense Group in Rome, executes the nation's air defense mission 24-hours-a-day, seven-days-a-week. An element of the North American Aerospace Defense Command (NORAD), it is staffed primarily by New York Air National Guardsmen. The unit builds and monitors a continuous air picture and directs and controls fighter aircraft at multiple alert sites across the eastern U.S.

More than 220 Airmen from across all five flying wings deployed to support operations in the Central Command Area of Responsibility, assisting primarily with Operation Enduring Freedom activities in Afghanistan or on the Horn of Africa. Missions included support to air base security, operations and logistics. These forces included security forces of all the wings, members of the Aeromedical Squadron of the 109th Airlift Wing, Civil Engineer Squadron and Logistics Readiness Squadron of the 107th Airlift Wing and

pararescue personnel of the 106th Rescue Wing, credited with 13 lives saved during their combat search and rescue missions overseas.

Supporting operations in Afghanistan also included missions flown from Hancock Field Air National Guard Base in Syracuse, where crews of the 174th Attack Wing conducted more than 3,700 combat hours with the MQ-9 remotely piloted aircraft. These missions helped gather intelligence, performed reconnaissance and supported coalition forces engaged in ground combat operations.

Other global reach of New York's Airmen included the successful deployment of more than 450 Airmen and support Airmen of the 109th Airlift Wing to Antarctica for Operation Deep Freeze. Personnel rotated at 4-8 week lengths beginning in September to support the seven LC-130 ski-equipped aircraft in moving personnel and equipment for the National Science Foundation during the summer season at the South Pole. Another 700 personnel deployed in support of two-week rotations supporting 109th Airlift Wing aircraft operations at Kangerlussuaq, Greenland for scientific research there between April and August.

Similarly, some 35 construction experts from the 107th Airlift Wing's Civil Engineer Squadron deployed

to Western Australia to assist the Air Force Space Command by installing a Space Surveillance Network radar. The team deployed for three weeks in April 2014 to renovate a building at the site and constructed a new antenna support structure at H.E. Holt Naval Communications Station there.

Lastly, while based here in New York, aircrews and pararescue personnel of the 106th Rescue Wing continued their support to overseas rescues in the mid-Atlantic, supporting Coast Guard efforts to save lives. The wing conducted a nine-hour search and rescue mission this year which helped locate British sailors some 1,500 miles into the Atlantic Ocean.

Supporting federal missions is also part of the daily routine of the New York Air National Guard personnel who serve with the 224th Air Defense Group in Rome. Some 280 Airmen work side-by-side with active component counterparts and Canadian Forces personnel to ensure North American eastern airspace is monitored and enforced. The 224th Air Defense Group also provides oversight to an additional 44 New York Air National Guard personnel providing support to the nation's capital at the Joint Air Defense Operations Center.

Seamless to the support of overseas missions is the continued training, operations, reorganizations and facility

improvements of Air National Guard forces located across the state.

Air wings across the state completed the newly implemented Air Mobility Command Unit Effectiveness Inspection, with the 109th Airlift Wing the first to undergo the groundbreaking Wing Inspector General Office review of standards and procedures. Both the 109th Airlift Wing and the 106th Rescue Wing successfully completed their inspections this year, each receiving the coveted overall rating of "Effective."

Other training highlights for the 109th Airlift Wing include the April 2014 deployment of 40 Airmen and two LC-130 aircraft to Resolute Bay, Canada and Thule Air Base, Greenland for a weeklong exercise to establish a "skiway" and refine the interoperability between U.S. and Canadian forces.

Pararescue personnel from the 106th Rescue Wing completed an upgrade for night vision goggle parachutist operations, increasing the wing's capabilities and participated in Operation Southern Strike in November

2014, deploying personnel for a multi-service training exercise hosted by the Mississippi National Guard's Combat Readiness Training Center in Gulfport, Miss. The exercise emphasized air-to-air, air-to-ground, and special operations forces training opportunities.

Aircrews of the 105th Airlift Wing welcomed the new training opportunities of 2014 with a new C-17 flight simulator in Newburgh. The simulator, capable of providing some 550 flight training missions for crews, provides refresher, upgrade and currency training to 105th Airlift Wing aircrews.

Similar crew training with live aircraft began in Syracuse, when MQ-9 operators of the 174th Attack Wing conducted the first remotely piloted aircraft taxi operations at Hancock International Airport in August and December 2014. The training and familiarization of crews and airspace controllers is the first step towards successful MQ-9 flights from Hancock Field.

New training for aircrews began in Niagara Falls as the reorganization of the 107th Airlift Wing began in 2014. Even as the last C-130 crews flew

their final training flights, other pilots and sensor operators began qualification training as the wing transitions from an airlift mission to an attack mission.

The 224th Air Defense Group improved the unit's command and control capabilities when the operations floor received a \$3.9 million communications suite, the first communications platform designed exclusively for the air defense mission.

New York Air National Guard members also responded to New York State requirements when called, most notably when extremely heavy snows hit Erie County in November, members of the 107th Airlift Wing dispatched immediate response forces, while other Airmen provided logistics support and personnel. The 174th Attack Wing, for example, deployed two large snow blowers normally used to clear runways which proved invaluable in clearing major roadways in the affected area.



New York Naval Militia



The New York Naval Militia is the naval component of the New York State defense forces. As part of the New York State Division of Military and Naval Affairs, the Naval Militia complements the New York Army and Air National Guard's efforts to secure New York and respond to state emergencies.

Organized in 1891, the Naval Militia was originally established as a seagoing equivalent to the National Guard. During the Spanish-American War in 1898, New York Naval Militia members manned two ships.

With the creation of the Navy Reserve following World War II, the role of the Naval Militia changed. Today the bulk of the Naval Militia's 2,903 members belong to the Navy and Marine Corps Reserve and agree to serve concurrently in the New York Naval Militia, responding when requested by the Governor in a state active duty status.

The Naval Militia enables Navy, Marine Corps and Coast Guard Reserve members to use their federal training in the service of New Yorkers.

Current strength of the Naval Militia is comprised of 229 officers, 19 warrant officers, and 2,655 enlisted personnel. Of those 52.6 percent are in the Navy Reserve, 39.6 percent are in the Marine Corps reserve and 4.7 percent also serve in the Coast Guard Reserve.

The New York Naval Militia maintains a fleet of nine patrol boats, known as the Military Emergency Boat Service (MEBS). These craft work regularly with the U.S. Coast Guard, the Border Patrol and local law enforcement across New York. Patrol Boat 440, based on Staten Island, regularly carries U.S. Coast Guard inspection parties out to ships waiting to enter New York harbor. Other boats routinely patrol the Hudson River near the Indian Point nuclear power facilities.

Vessels maintained by the Naval Militia in 2014 were:

- One 44-foot Moose boat –Patrol Boat 440;

- One 40-foot Metal Craft Marine boat – Patrol Boat 400;
- Two 30-foot Nigel Gee boats- Patrol Boats 300 and 301;
- Two 28-foot ALMAR Sounder boats- Patrol Boats 280 and 281;
- One 23- foot Aluminum Chambered Dive boat- Patrol Boat 230;
- Two 22-foot Metal Craft Marine Kingfisher Hardtop boats- Patrol boats 220 and 221.

During 2014, 32 New York Naval Militia personnel served on State Active Duty during Operation Lake Effect in response to a heavy storm which hit Erie County in November.

Previously, the New York Naval Militia conducted two exercises to test the capability to rapidly mobilize individuals for state duty.

In September 2014, the New York Naval Militia processed its largest enrollment ever with 150 personnel joining the service.

Throughout the year the MEBS conducted training for boat crews in Schenectady, Buffalo, Rochester, Massapequa, and Verplanck. In August, MEBS took part in a major maritime security exercise in Buffalo and Rochester in conjunction with local, state, federal, and Canadian law enforcement agencies.

MEBS was authorized a non-personal services budget of \$200,000 for State fiscal year 14-15. Of this amount, \$58,708 supported new Verado engines for Patrol Boat 300 and 301.

MEBS was awarded a 2014 Port Security Grant. The combined reimbursement under the two-year grant is up to \$116,184. Items supported under grant EMW-2014-PU-00138 include a Long Range Acoustic Device for hailing other vessels, dockage fees and vehicle maintenance and Patrol Boat 440 maintenance costs.

New York Guard

The New York Guard is a state defense force comprised of volunteers who augment the New York National Guard during state emergencies and have assisted National Guard units preparing for deployment overseas.

The New York Guard is authorized 805 members across the state and have a current strength of 487.

New York Guard members train without pay unless they are specifically called into state active duty by order of the Governor.

The New York Guard was first organized in 1917 when the New York National Guard was mobilized for service in France during World War I. The New York Guard replaced the National Guard as a homeland security force. Members of the New York Guard were organized into provisional brigades and stood guard at critical facilities, to include the New York City water system.

During World War II the New York Guard was once again formed to replace the National Guard, while those Soldiers fought in Europe and the Pacific. During the Cold War the New York Guard was maintained in a cadre status.

New York Guard members volunteer to conduct week-end training and participate in a week-long annual training period at Camp Smith Training Site each year. They train in logistics, communications, and administrative skills which can be used to support National Guard units during state emergencies.

The New York Guard is also responsible for operating a shortwave radio network which can be used to provide emergency communications around New York.

During 2014, 17 members of the New York Guard were called to State Active Duty to participate in the New York National Guard response to heavy lake effect snows in Erie County in November. New York Guard legal affairs experts also supported members of the 105th Airlift Wing in the preparation of wills and powers of attorney.

The New York Guard conducted its weeklong annual training period at Camp Smith, August 8-15. The event climaxed with a supply distribution exercise.

The New York Guard's 88th Brigade contributes personnel trained in hazardous materials management to the decontamination element of the New York National Guard Homeland Response Force. These volunteers took part in Homeland Response Force Training at the New York State Preparedness Training Center in Oriskany.

The New York Guard's engineer element, the 102nd Engineer Battalion, worked on upgrading training facilities at the Camp Smith Training Site from April to November, while New York Guard detachments supported parades in New York City during the year.

During 2014, the New York Guard organized a new element in western New York. The 65th Regiment was reactivated at the Masten Avenue Armory in Buffalo to oversee New York Guard operations in the region.





New York National Guard Economic Impact 2014

2

**New York National
Guard Economic Impact
\$698 Million in 2014**

**New York National Guard 2014 Economic Impact
With 1.5% Multiplier= \$1.046 billion**

* Standard U.S. Government Economic Multiplier

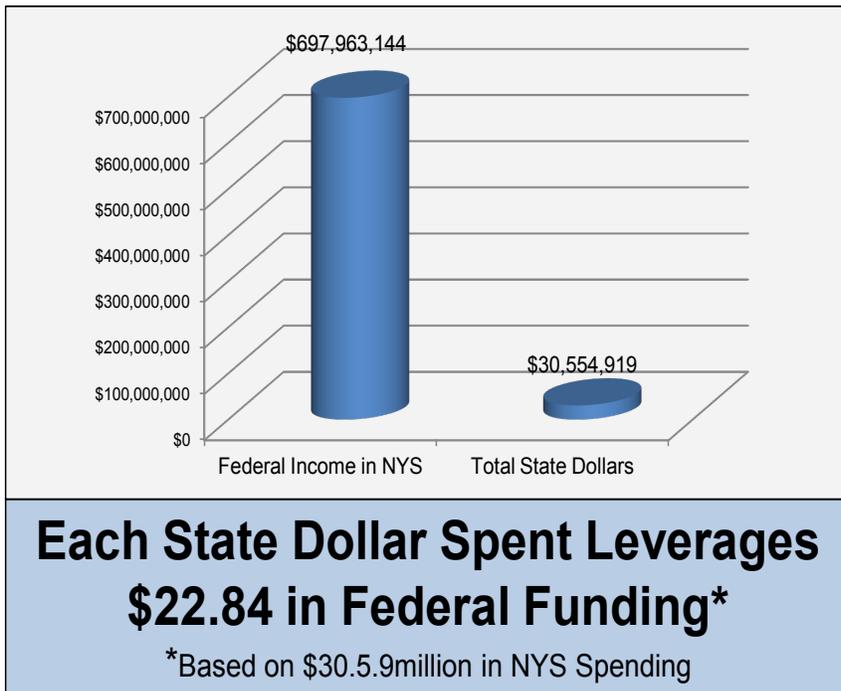


**New York National Guard Economic Impact
Each State Dollar Spent
Leverages \$22.84 in Federal Funding***

* Based on \$30.5 million in New York State Tax Dollar Spending on Salaries, Supplies, Facilities and Education

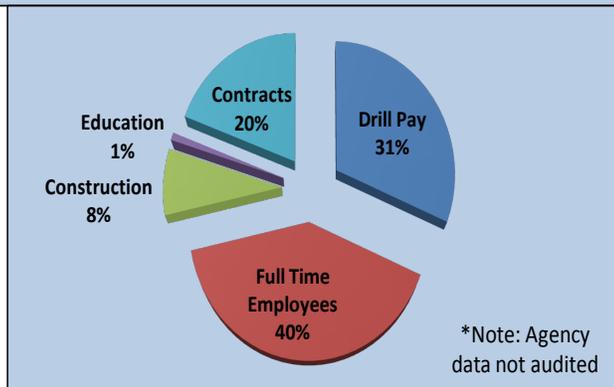


New York National Guard Economic Impact



New York National Guard Economic Impact

\$221 Million in Traditional (Drill Pay) Guard Salaries
\$285 Million in Salaries to Full-Time Employees
\$56.9 Million in Construction Expenditures
\$ 6.5 Million in Education Assistance/Tuition Payments
\$137 Million for Local Service/Supply Contracts



New York National Guard Structure



Buffalo / Niagara 2014

TOTAL:	\$52,087,623
National Guard Pay:	\$21,914,945
Full-time Employee Pay:	\$21,316,840
Construction:	\$ 2,090,507
Education funding:	\$ 722,244
Local Purchases:	\$ 6,043,087

*Salaries Based on Individual Home of Record

Rochester 2014

TOTAL:	\$14,928,475
National Guard Pay:	\$ 8,980,760
Full-time Employee Pay:	\$ 4,514,258
Construction:	\$ 473,837
Education Funding:	\$ 268,175
Local Purchases:	\$ 691,445

Syracuse / Fort Drum 2014

TOTAL:	\$71,730,998
National Guard Pay:	\$12,544,020
Full-time Employee Pay:	\$30,292,921
Construction:	\$ 7,295,292
Education Funding:	\$ 442,627
Local Purchases:	\$21,156,138

Binghamton 2014

TOTAL:	\$4,084,933
National Guard Pay:	\$ 2,631,947
Full-time Employee Pay:	\$ 856,030
Construction:	\$ 450,570
Education Funding:	\$ 83,389
Local Purchases:	\$ 62,998

Capital District 2014

TOTAL:	\$103,229,486
National Guard Pay:	\$25,044,694
Full-time Employee Pay:	\$43,250,334
Construction:	\$ 572,080
Education Funding:	\$ 880,455
Local Purchases:	\$33,481,923

Lower Hudson Valley 2014

TOTAL:	\$116,002,962
National Guard Pay:	\$22,334,156
Full-time Employee Pay:	\$44,529,013
Construction:	\$23,430,516
Education Funding:	\$ 624,357
Local Purchases:	\$53,274,826

New York City 2014

TOTAL:	\$66,779,111
National Guard Pay:	\$38,095,951
Full-time Employee Pay:	\$21,531,323
Construction:	\$ 4,367,336
Education Funding:	\$ 885,893
Local Purchases:	\$ 1,898,608

Long Island 2014

TOTAL:	\$82,942,998
National Guard Pay:	\$23,505,431
Full-time Employee Pay:	\$37,498,322
Construction:	\$14,662,969
Education Funding:	\$ 520,630
Local Purchases:	\$14,437,161

National Guard Wages By County 2014

COUNTIES	GUARDSMEN ASSIGNED ARMY & AIR BY HOME OF RECORD	GUARDSMEN TRAINING PAY FEDERAL BY HOME OF RECORD	FULL TIME EMPLOYEES FEDERAL & STATE BY HOME OF RECORD	FULL TIME EMPLOYEES PAY FEDERAL & STATE BY HOME OF RECORD	TOTAL NATIONAL GUARD PAY BY HOME OF RECORD
ALBANY	399	\$6,883,760	186	\$8,876,619	\$15,760,379
ALLEGANY	77	\$1,147,759	0	\$0	\$1,147,759
BRONX	716	\$11,084,240	32	\$1,305,391	\$12,389,631
BROOME	162	\$2,631,947	29	\$856,030	\$3,487,977
CATTARAUGUS	106	\$1,603,500	11	\$375,575	\$1,979,074
CAYUGA	109	\$1,793,639	26	\$1,637,882	\$3,431,520
CHAUTAUQUA	128	\$2,019,470	13	\$520,910	\$2,540,380
CHEMUNG	63	\$1,005,546	3	\$125,099	\$1,130,645
CHENANGO	44	\$758,823	8	\$443,041	\$1,201,864
CLINTON	47	\$760,946	0	\$0	\$760,946
COLUMBIA	41	\$725,365	15	\$932,724	\$1,658,088
CORTLAND	45	\$773,458	11	\$682,997	\$1,456,455
DELAWARE	19	\$340,730	3	\$198,631	\$539,362
DUTCHESS	231	\$4,164,005	92	\$5,811,883	\$9,975,889
ERIE	873	\$15,867,873	139	\$11,941,007	\$27,808,880
ESSEX	22	\$353,298	1	\$40,136	\$393,434
FRANKLIN	21	\$328,218	3	\$201,897	\$530,115
FULTON	58	\$1,089,053	35	\$2,615,902	\$3,704,955
GENESEE	62	\$1,022,247	20	\$895,788	\$1,918,035
GREENE	50	\$825,741	15	\$843,601	\$1,669,342
HAMILTON	4	\$100,320	0	\$0	\$100,320
HERKIMER	60	\$1,066,095	16	\$1,215,222	\$2,281,318
JEFFERSON	216	\$3,495,336	153	\$5,353,145	\$8,848,480

National Guard Wages By County 2014

COUNTIES	GUARDSMEN ASSIGNED ARMY & AIR BY HOME OF RECORD	GUARDSMEN TRAINING PAY FEDERAL BY HOME OF RECORD	FULL TIME EMPLOYEES FEDERAL & STATE BY HOME OF RECORD	FULL TIME EMPLOYEES PAY FEDERAL & STATE BY HOME OF RECORD	TOTAL NATIONAL GUARD PAY BY HOME OF RECORD
KINGS	937	\$14,485,623	260	\$17,939,390	\$32,425,013
LEWIS	16	\$255,045	12	\$647,336	\$902,382
LIVINGSTON	84	\$1,375,546	25	\$826,373	\$2,201,919
MADISON	61	\$1,143,402	22	\$1,920,143	\$3,063,545
MONROE	464	\$7,605,215	106	\$3,687,885	\$11,293,100
MONTGOMERY	96	\$1,812,295	55	\$4,193,315	\$6,005,610
NASSAU	360	\$6,198,110	45	\$2,440,825	\$8,638,935
NEW YORK	377	\$5,955,968	15	\$841,118	\$6,797,086
NIAGARA	304	\$6,047,072	99	\$9,375,834	\$15,422,906
ONEIDA	210	\$4,023,803	84	\$6,822,477	\$10,846,280
ONONDAGA	457	\$9,048,684	306	\$24,939,777	\$33,988,461
ONTARIO	60	\$1,024,314	9	\$301,177	\$1,325,491
ORANGE	737	\$16,060,639	205	\$15,059,554	\$31,120,193
ORLEANS	33	\$556,061	9	\$789,469	\$1,345,530
OSWEGO	133	\$2,552,239	73	\$6,094,968	\$8,647,206
OTSEGO	45	\$752,567	8	\$506,948	\$1,259,515
PUTNAM	68	\$1,099,610	4	\$274,901	\$1,374,511
QUEENS	913	\$14,823,784	40	\$2,117,357	\$16,941,142
RENSSELAER	258	\$4,465,133	224	\$14,502,651	\$18,967,784
RICHMOND	177	\$2,830,576	21	\$633,457	\$3,464,033



National Guard Wages By County 2014

COUNTIES	GUARDSMEN ASSIGNED ARMY & AIR BY HOME OF RECORD	GUARDSMEN TRAINING PAY FEDERAL BY HOME OF RECORD	FULL TIME EMPLOYEES FEDERAL & STATE BY HOME OF RECORD	FULL TIME EMPLOYEES PAY FEDERAL & STATE BY HOME OF RECORD	TOTAL NATIONAL GUARD PAY BY HOME OF RECORD
ROCKLAND	97	\$1,680,695	11	\$696,375	\$2,377,070
SARATOGA	423	\$7,725,923	130	\$4,929,223	\$12,655,146
SCHENECTADY	313	\$5,969,877	218	\$14,941,842	\$20,911,719
SCHOHARIE	50	\$982,421	81	\$7,112,588	\$8,095,009
SCHUYLER	15	\$219,520	10	\$889,985	\$1,109,505
SENECA	29	\$466,186	0	\$0	\$466,186
ST. LAWRENCE	59	\$1,030,570	13	\$479,152	\$1,509,722
STEUBEN	95	\$1,473,855	5	\$199,116	\$1,672,971
SUFFOLK	880	\$17,307,320	372	\$27,375,983	\$44,683,303
SULLIVAN	54	\$946,951	27	\$1,916,454	\$2,863,405
TIOGA	41	\$673,138	4	\$117,415	\$790,553
TOMPKINS	55	\$857,133	0	\$0	\$857,133
ULSTER	188	\$3,367,590	97	\$6,752,600	\$10,120,190
WARREN	82	\$1,388,058	13	\$912,494	\$2,300,552
WASHINGTON	115	\$1,891,892	33	\$1,557,771	\$3,449,663
WAYNE	68	\$1,162,282	7	\$176,685	\$1,338,967
WESTCHESTER	310	\$5,173,908	19	\$1,004,652	\$6,178,560
WYOMING	48	\$775,581	12	\$316,553	\$1,092,134
YATES	13	\$200,696	0	\$0	\$200,696
Other	418	\$6,117,284	895	\$47,849,008	\$53,966,292
TOTAL	12,696	\$221,367,933	4,380	\$276,016,330	\$497,384,263



2014 ANNUAL REPORT

